

# HCD 2025-2026 Financial Report (for Sept-May, prepared 2026-05-30)

## Summary

HCD operated at a loss so far for 2025-2026:

- Real gross income (e.g., admissions – excludes tax) of \$36,199 is down from last year. Swing accounts for 62%, Contra for 12%, and each other group 9% or less.
- Real expense (excludes tax) of \$36,696 is up
- Net income of loss of \$497 is in comparison to a gain of \$2,739 last year at this time
- Swing (+\$891) is current the only profitable group
- YTD headcount of 2832 is down slightly relative to last year's headcount of 2930.
- Swing accounts for 60% of headcount Swing Jam each accounts for 14%, and each other group 10% or less.
- Ending funds: Swing accounts for 54% of HCD's funds, Swing Jam 34%, and each other group 6% or less.

|               | 2024-2025 Sept - May |                |                      |            |             |           | 2025-2026 Sept - May |                  |                |                      |            |             |           |
|---------------|----------------------|----------------|----------------------|------------|-------------|-----------|----------------------|------------------|----------------|----------------------|------------|-------------|-----------|
|               | "Real" Income        | "Real" Expense | Net Income after tax | Head count | Start Funds | End Funds | "Real" Income        | Xfers within HCD | "Real" Expense | Net Income after tax | Head count | Start Funds | End Funds |
| <b>Parent</b> | 0                    | 1158           | (872)                | 0          | 2186        | 1314      | 0                    | 1342             | 1638           | (295)                | 0          | 1246        | 951       |
| <b>Contra</b> | 3854                 | 3233           | (1155)               | 277        | 3838        | 2683      | 4349                 | (1346)           | 3474           | (471)                | 278        | 3092        | 2621      |
| <b>QCCD</b>   | 3311                 | 3085           | 129                  | 231        | 1029        | 1158      | 3410                 | (41)             | 3417           | (48)                 | 251        | 1219        | 1171      |
| <b>Scandi</b> | 450                  | 450            | 0                    | 30         | 0           | 0         | 0                    | 0                | 0              | 0                    | 0          | 0           | 0         |
| <b>Swing</b>  | 24660                | 19983          | 3047                 | 1749       | 21319       | 24366     | 22360                | (822)            | 20647          | 891                  | 1700       | 24536       | 25426     |
| <b>SJam</b>   | 3631                 | 5873           | 2056                 | 447        | 14392       | 16448     | 3265                 | 1863             | 5420           | (292)                | 400        | 16596       | 16304     |
| <b>Waltz</b>  | 2715                 | 2100           | (466)                | 196        | 1549        | 1083      | 2815                 | (996)            | 2100           | (281)                | 203        | 1083        | 802       |
| <b>Total</b>  | 38621                | 35882          | 2739                 | 2930       | 44313       | 47052     | 36199                | 0                | 36696          | (497)                | 2832       | 47773       | 47276     |

Notes:

- Transfers within HCD: Reflects payment / receipt of membership tax
- Net income: The top figure is net income including group membership tax; the bottom figure excludes the group membership tax

## Discussion

- Group financial management: All groups are in providing accurate financial reporting and overall doing a good job of reporting. Financial reporting more often would be preferred.

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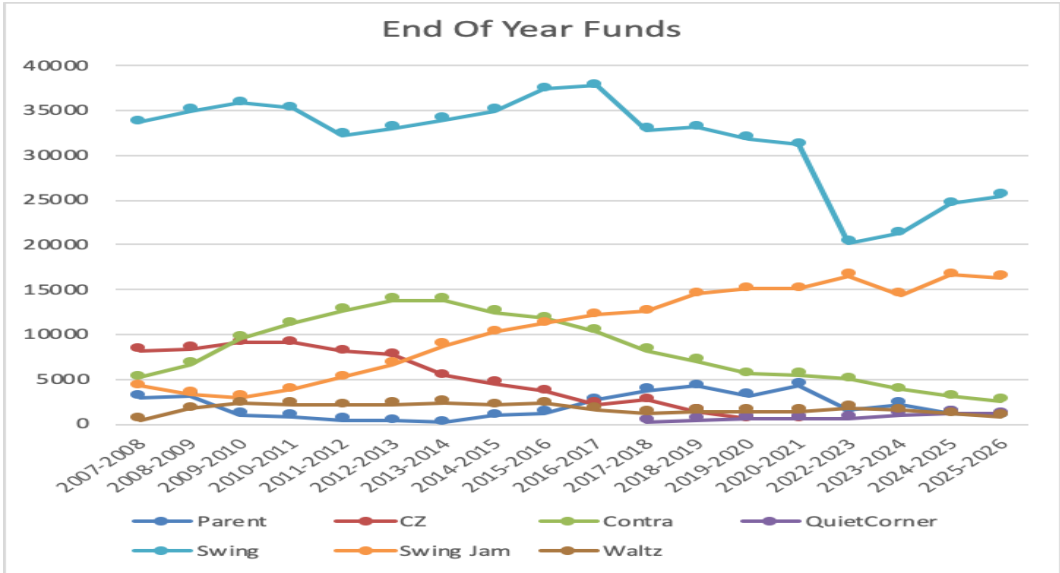
## Summary of All Accounts

|                                     |                                 | Parent      | Waltz      | Contra     | Quiet Contra | Scandi | Swing       | Swing Jam   | Sum         |
|-------------------------------------|---------------------------------|-------------|------------|------------|--------------|--------|-------------|-------------|-------------|
| Event Expense                       | Band                            | \$0.00      | \$2,100.00 | \$2,400.00 | \$2,255.00   | \$0.00 | \$10,600.00 | \$0.00      | \$17,355.00 |
|                                     | Caller / DJ                     | \$0.00      | \$0.00     | \$800.00   | \$860.00     | \$0.00 | \$920.00    | \$1,050.00  | \$3,630.00  |
|                                     | Instructor                      | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$715.00    | \$640.00    | \$1,355.00  |
|                                     | Sound Person                    | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
|                                     | Other Personnel                 | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$950.00    | \$0.00      | \$950.00    |
|                                     | Hall / Facility Rental          | \$0.00      | \$0.00     | \$0.00     | \$270.00     | \$0.00 | \$6,875.00  | \$3,585.00  | \$10,730.00 |
|                                     | Equipment Rental                | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
|                                     | Refreshments                    | \$76.00     | \$0.00     | \$150.00   | \$32.00      | \$0.00 | \$314.13    | \$60.00     | \$632.13    |
|                                     | Decorations                     | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
|                                     | Supplies                        | \$0.00      | \$0.00     | \$16.00    | \$0.00       | \$0.00 | \$150.00    | \$15.00     | \$181.00    |
|                                     | Other                           | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
|                                     | Banners & Signboards            | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
| Marketing Expense                   | Fliers & Copying                | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$113.28    | \$0.00      | \$113.28    |
|                                     | Promotional Items (e.g., CDs)   | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
|                                     | Paid Advertising                | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
|                                     | Other                           | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
| Office Expenses                     | Insurance                       | \$1,070.00  | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$1,070.00  |
|                                     | Office Supplies                 | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$10.00     | \$0.00      | \$10.00     |
|                                     | Postage                         | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
|                                     | Telephone                       | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
|                                     | Web Site & Web Hosting          | \$0.00      | \$0.00     | \$107.69   | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$107.69    |
| Professional & Government Fees Fees | Other                           | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
|                                     | Accounting, Consulting, Legal   | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
|                                     | Country Dance & Song Society    | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
|                                     | State of Connecticut            | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$50.00     | \$50.00     |
|                                     | Tax Supplies & Preparation      | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
|                                     | National Fast Dance Association | \$446.75    | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$446.75    |
|                                     | Other                           | \$45.00     | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$45.00     |
| Financial Fees                      | Bank Fees (checks, other)       | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
|                                     | Other                           | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
| Charity                             | Donations                       | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
|                                     | Profit Share                    | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
|                                     | Scholarships                    | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
|                                     | Other                           | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
| Miscellaneous                       | Equipment Purchase              | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$20.00     | \$20.00     |
|                                     | Meeting Expense                 | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
|                                     | Piano                           | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
|                                     | Other                           | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
| Transfers                           | Transfers from Checking to HCD  | \$1,760.00  | \$996.00   | \$1,346.31 | \$41.00      | \$0.00 | \$822.00    | \$497.00    | \$5,462.31  |
|                                     | Transfers from HCD to Checking  | \$3,102.31  | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$2,360.00  | \$5,462.31  |
|                                     | Transfer from Checking to Kitty | \$0.00      | \$620.00   | \$16.00    | \$214.00     | \$0.00 | \$0.00      | \$0.00      | \$850.00    |
|                                     | Transfer from Kitty to Checking | \$0.00      | \$165.00   | \$15.00    | \$262.00     | \$0.00 | \$0.00      | \$0.00      | \$442.00    |
|                                     | Transfer from Checking to CD    | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
|                                     | Transfer from CD to Checking    | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
| Regular Admission                   |                                 | 0           | 170        | 267        | 236          | 0      | 1,504       | 324         | 2,501       |
| Seniors                             |                                 | 0           | 0          | 2          | 0            | 0      | 0           | 0           | 2           |
| Students                            |                                 | 0           | 5          | 9          | 12           | 0      | 78          | 2           | 106         |
| HCD, Committee, & Volunteers        |                                 | 0           | 26         | 0          | 0            | 0      | 115         | 0           | 141         |
| Frequent Dancer Card                |                                 | 0           | 0          | 0          | 0            | 0      | 0           | 0           | 0           |
| Guests & Promos                     |                                 | 0           | 2          | 0          | 0            | 0      | 3           | 74          | 79          |
| Kids (free)                         |                                 | 0           | 0          | 0          | 3            | 0      | 0           | 0           | 3           |
| Donations                           |                                 | \$0.00      | \$285.00   | \$115.00   | \$266.00     | \$0.00 | \$0.00      | \$9.00      | \$675.00    |
| Interest                            |                                 | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
| Other                               |                                 | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
| Actual Admission                    |                                 | \$0.00      | \$2,630.00 | \$4,234.00 | \$3,140.00   | \$0.00 | \$22,360.00 | \$3,266.00  | \$35,520.00 |
| Calculated Admissions               |                                 | \$0.00      | \$2,600.00 | \$4,110.00 | \$3,140.00   | \$0.00 | \$18,828.00 | \$3,256.00  | \$31,934.00 |
| Total Attendance                    |                                 | 0           | 203        | 278        | 251          | 0      | 1,700       | 400         | 2,832       |
| Total Expense                       |                                 | \$1,637.75  | \$2,100.00 | \$3,473.69 | \$3,417.00   | \$0.00 | \$20,647.41 | \$5,420.00  | \$36,695.85 |
| Total Income                        |                                 | \$0.00      | \$2,815.00 | \$4,349.00 | \$3,410.00   | \$0.00 | \$22,360.00 | \$3,265.00  | \$36,199.00 |
| INCOME - EXPENSE                    |                                 | -\$1,637.75 | \$715.00   | \$875.31   | -\$7.00      | \$0.00 | \$1,712.59  | -\$2,155.00 | -\$496.85   |
| STARTING CHECKING BALANCE           |                                 | \$1,246.44  | \$983.02   | \$2,693.14 | \$0.00       | \$0.00 | \$23,935.51 | \$16,596.44 | \$45,454.55 |
| STARTING CD BALANCE                 |                                 | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
| STARTING KITTY BALANCE              |                                 | \$0.00      | \$100.00   | \$399.00   | \$1,219.00   | \$0.00 | \$600.00    | \$0.00      | \$2,318.00  |
| TOTAL START BALANCE                 |                                 | \$1,246.44  | \$1,083.02 | \$3,092.14 | \$1,219.00   | \$0.00 | \$24,535.51 | \$16,596.44 | \$47,772.55 |
| END OF MONTH CHECKING BALANCE       |                                 | \$951.00    | \$247.02   | \$2,221.14 | \$0.00       | \$0.00 | \$24,826.10 | \$16,304.44 | \$44,549.70 |
| END OF MONTH CD BALANCE             |                                 | \$0.00      | \$0.00     | \$0.00     | \$0.00       | \$0.00 | \$0.00      | \$0.00      | \$0.00      |
| END OF MONTH KITTY BALANCE          |                                 | \$0.00      | \$555.00   | \$400.00   | \$1,171.00   | \$0.00 | \$600.00    | \$0.00      | \$2,726.00  |
| TOTAL END BALANCE                   |                                 | \$951.00    | \$802.02   | \$2,621.14 | \$1,171.00   | \$0.00 | \$25,426.10 | \$16,304.44 | \$47,275.70 |

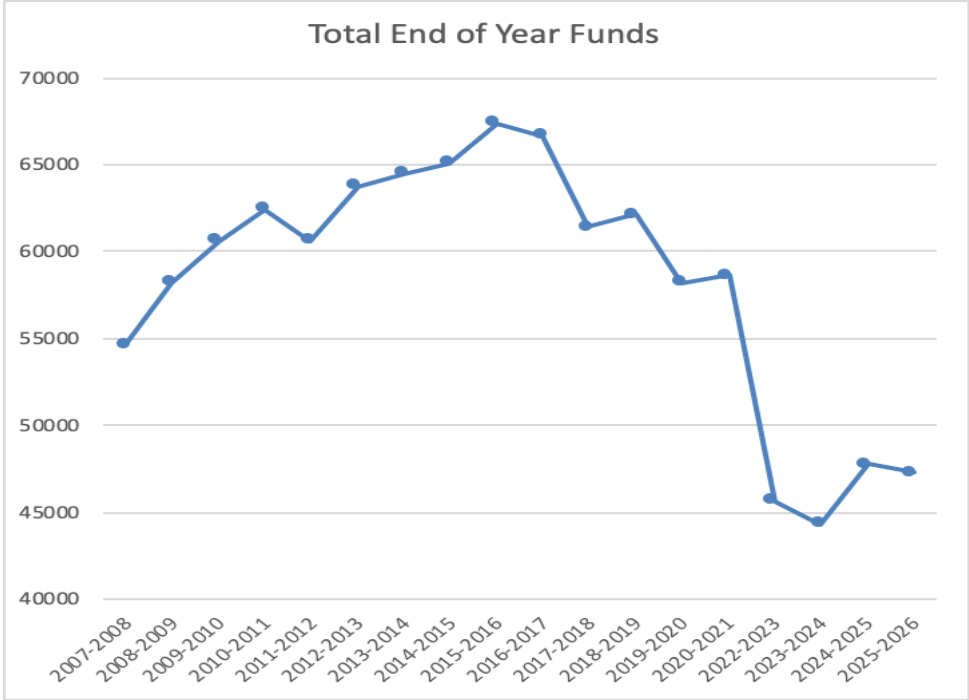
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## Plots

1. End of Year Funds for each group.

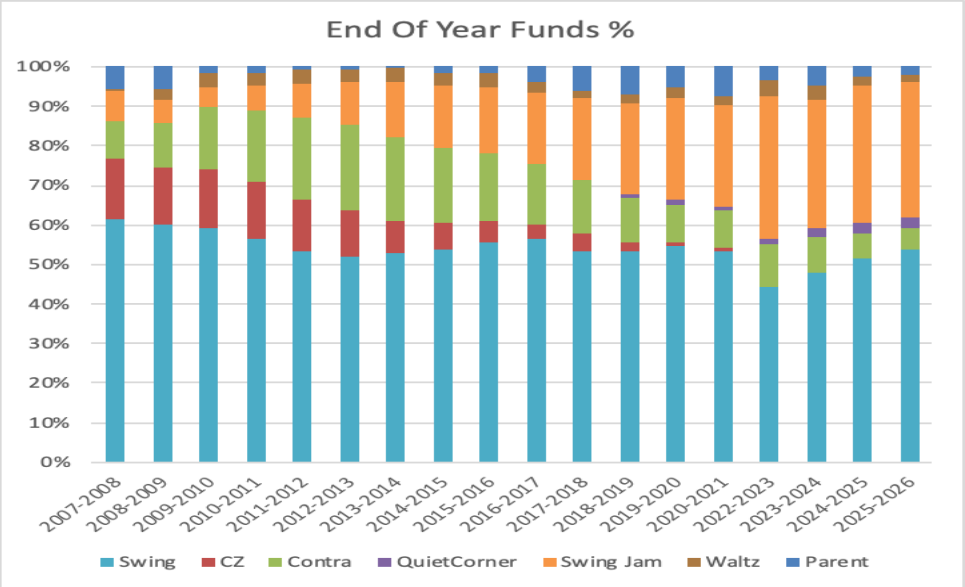


2. Total End of Year Funds

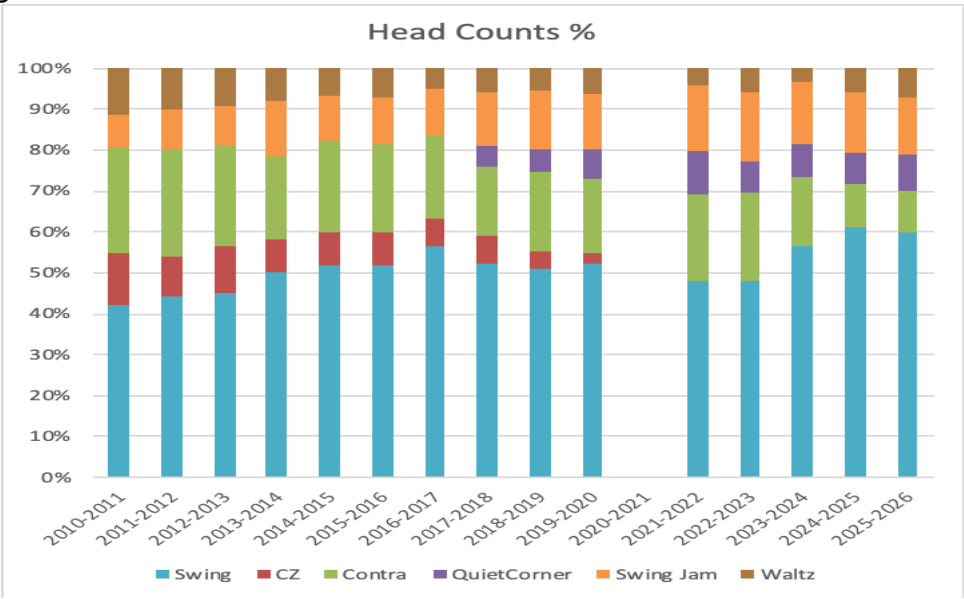


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## 3. Percentage of End of Year Funds

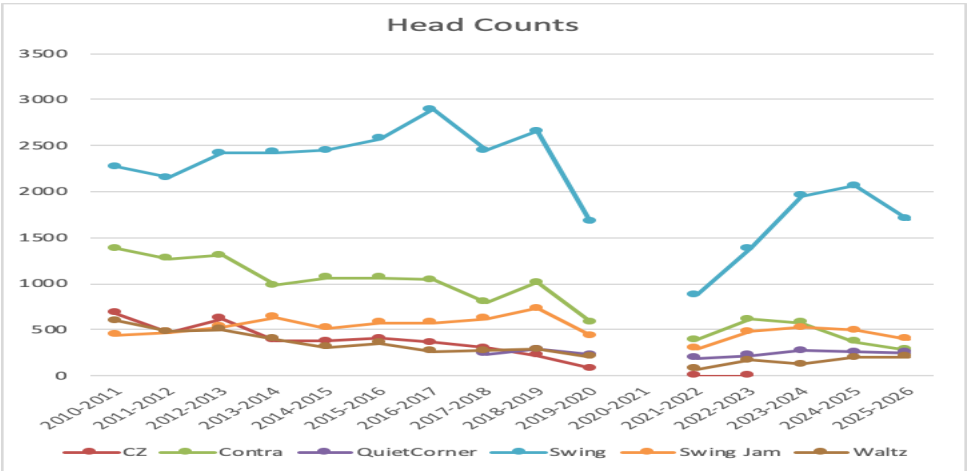


## 4. Percentage of Head Count



## 5. Head Count

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Respectfully submitted  
Lisa I. Brilliant  
Treasurer